

Creating two strong companies



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CEO and President of the Executive
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Progress beyond

June 16, 2023

Disclaimer (1 of 2)



The contemplated separation is subject to general market conditions and customary closing conditions, including final approval by Solvay's Board of Directors, consent of certain financing providers and shareholder approval at an extraordinary general meeting, and is expected to be completed in December 2023. There can be no assurance, however, regarding the ultimate timing of the separation or that the separation will actually be completed. The Company will keep the market informed if and when appropriate.

Certain statements contained herein may be forward-looking statements including, but not limited to, the statements about the potential separation of the Company into EssentialCo and SpecialtyCo, as well as other statements that are predictions of or indicate plans, strategies, goals, future events or intentions. Undue reliance should not be placed on such statements because, by their nature, they are subject to known and unknown risks, uncertainties and assumptions. Should one or more of these risks and uncertainties materialize, or should any underlying assumptions prove incorrect or any other factor impact those statements, the Company's and the Solvay Group's actual results, plans and objectives, as well as the timing and consummation of the transactions described herein, may differ materially from those expressed or implied in the forward looking statements. The inclusion of such statements should not be regarded as a representation that such results, plans or objectives will be achieved. Important factors that could cause actual results, plans and objectives to differ materially from those expressed in such statements include, among others, the Company's ability to satisfy the necessary conditions to consummate the contemplated separation, or that such separation will be completed, within the expected time frame, on the expected terms or at all; the Company's ability to realize the anticipated benefits of the potential separation, in full or at all; the expected tax treatment of the potential separation; potential uncertainty during the pendency of the contemplated separation that could affect the Company's financial performance; the possibility of disruption, including changes to existing business relationships, disputes, litigation or unanticipated costs in connection with the contemplated separation and related transactions; uncertainty of EssentialCo's and SpecialtyCo's financial performance and ability to succeed as standalone publicly traded companies following completion of the separation; negative effects of the announcement or pendency of the separation and related transactions on the market price of the Company's securities and/or on its financial performance; general economic factors, such as interest rate, currency exchange rate fluctuations and changing market conditions; competition, including technological advances, new products and patents attained by competitors; challenges inherent in new product research and development; the impact of business combinations, divestitures and restructurings, including any reorganizations to be carried out in connection with the contemplated transaction; adverse litigation or government action, including related to product liability claims; changes to applicable laws and regulations, including tax laws and import/export and trade laws; the impact of products withdrawals; regulatory approval processes; all-in scenario of R&I projects. The Company undertakes no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information, future events or circumstances or otherwise, except as required by applicable laws and regulations.

This presentation is for informational purposes only and is not intended to, and does not, constitute an offer or invitation to sell or solicitation of an offer to subscribe for or buy, or an invitation to purchase or subscribe for, any securities of the Company, EssentialCo or Specialty Holdco Belgium SRL ("SpecialtyCo SRL"), any part of the business or assets described herein, or any other interests or the solicitation of any vote or approval in any jurisdiction in connection with the transactions described herein or otherwise, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in contravention of applicable law. This presentation should not be construed in any manner as a recommendation to any reader thereof.

This presentation is not a prospectus or other offering document for the purposes of Regulation (EU) 2017/1129 of June 14, 2017 (as amended, the "Prospectus Regulation"), and the allocation of shares of SpecialtyCo SRL to Solvay's shareholders as part of the contemplated partial demerger of Solvay is expected to be carried out in circumstances that do not constitute "an offer to the public" within the meaning of the Prospectus Regulation. SpecialtyCo SRL is currently preparing a registration document, which will become a constituent part of SpecialtyCo SRL's prospectus for purposes of the admission to trading of SpecialtyCo SRL's shares on the regulated markets of Euronext in Brussels and Paris. The registration document will be made available to investors at no cost on SpecialtyCo SRL's website <https://www.solvay.com/en/investors/creating-two-strong-industry-leaders> and at the registered office of SpecialtyCo SRL, at Rue de Ransbeek 310, 1120 Brussels, Belgium. The distribution of this presentation may be restricted by law in certain jurisdictions and persons into whose possession any document or other information referred to herein comes, should inform themselves about and observe any such restriction. Any failure to comply with these restrictions may constitute a violation of the securities laws of any such jurisdiction.

This presentation is directed solely to persons in the United Kingdom who (i) have professional experience in matters relating to investments, such persons falling within the definition of "investment professionals" in Article 19(5) of the FSMA (Financial Promotion) Order 2005, as amended (the "Financial Promotion Order") or (ii) are persons falling within article 49(2)(a) to (d) of the Financial Promotion Order or other persons to whom it may lawfully be communicated or caused to be communicated, (all such persons together being referred to as "relevant persons"). This presentation is directed only to relevant persons and must not be acted on or relied on by persons who are not relevant persons.



This presentation contains certain financial information relating to Solvay SA (“Solvay”), as well as separate indicative financial information with respect to SpecialtyCo and EssentialCo. The financial information relating to Solvay has been derived from Solvay’s audited consolidated financial statements for the periods indicated or from other published financial or management data. The indicative financial information relating to SpecialtyCo for the years 2020, 2021 and 2022 has been derived from the combined financial statements of SpecialtyCo. The indicative financial information for EssentialCo for the years 2020, 2021 and 2022 has been derived from the unaudited pro forma combined financial statements of EssentialCo. The combined financial statements of SpecialtyCo and the unaudited pro forma combined financial statements of EssentialCo are expected to be published shortly, and information derived therefrom in this document is qualified by the detailed information contained therein, including in the notes thereto.

Certain financial information for periods prior to 2020 relating to the business units of Solvay that are expected to become part of SpecialtyCo or EssentialCo is presented herein for purposes of illustrating indicative trends. However, the financial information for those business units was prepared on a basis that is different from the basis of preparation of the combined financial statements of SpecialtyCo and the unaudited pro forma combined financial statements of EssentialCo. Accordingly, the trend information presented herein may be different from the trends that would be shown had SpecialtyCo prepared combined financial statements or had EssentialCo prepared pro forma combined financial statements for such periods. Investors should not place undue reliance on such trend information.

Today's updates

Separation project

- On track to separate into two independent companies in Dec 2023

Credit ratings

- Confirmed commitment to two investment grade rated companies

Capital Structures

- Optimized capital structures provide financial flexibility

Branding

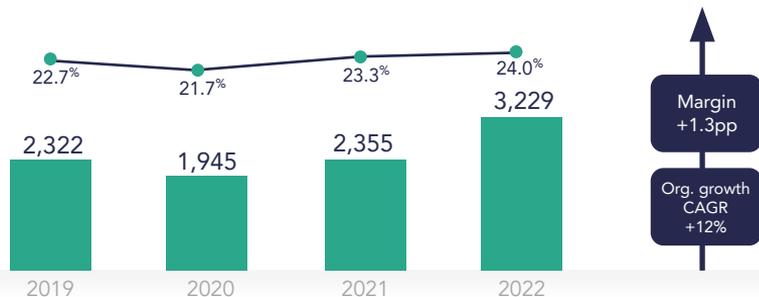
- Revealed new company names



Solvay is delivering strongly on all financial metrics



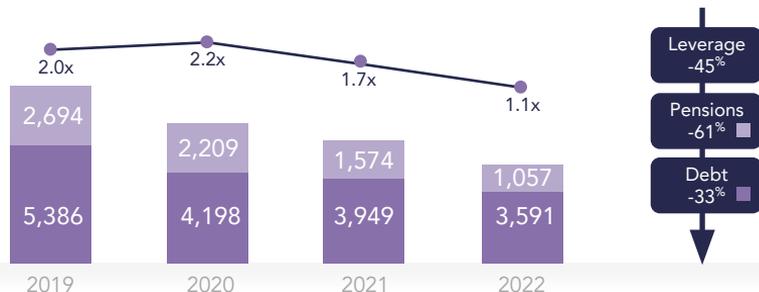
Underlying EBITDA (€ MM) & Margin (%)



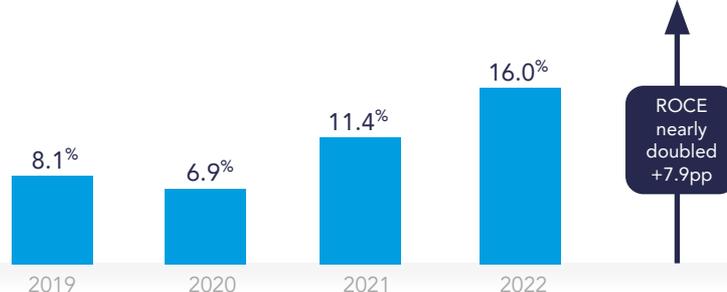
Free Cash Flow (€ MM) and Conversion (%)



Underlying Net Debt & Pension (€ MM) and Leverage (x)



Return on Capital Employed (%)





Extensive progress on ESG

Climate



- Reduce our GHG emissions (scope 1 & 2)
- Phase out coal solid fuels
- Reduce pressure on biodiversity

Resources



- Sustainable solutions, % of Group sales
- Double our sales from circular economy
- Reduce non-recoverable industrial waste
- Reduce intake of freshwater

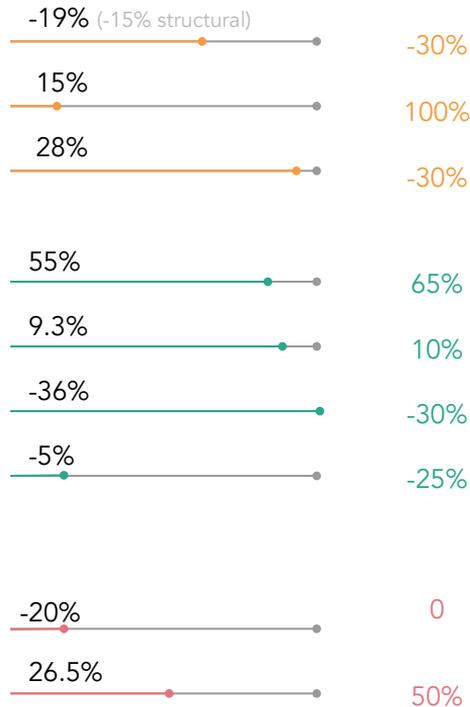
Better life



- Aim for zero accident
- Accelerate DEI and parity in mid & senior management

Progress

2030 targets



Delivered
2x Paris
Agreement



Progress in 2022 versus 2018 baseline
 Accident progress is 2022 comparison versus 2019
 DEI: Diversity, Equity and Inclusion

Positioned for greater value creation



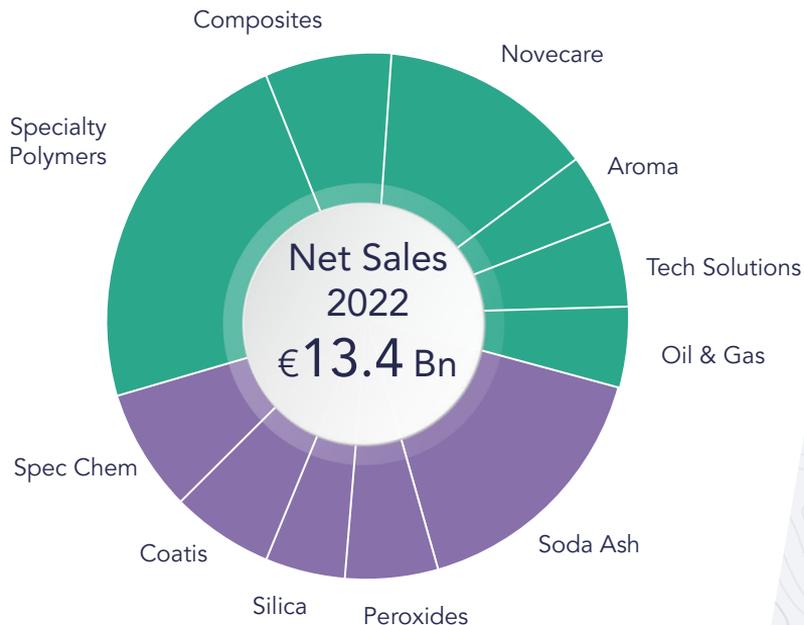
SpecialtyCo

2022 Net Sales: €7.9 Bn
2022 uEBITDA: €1.9 Bn

SOLVAY

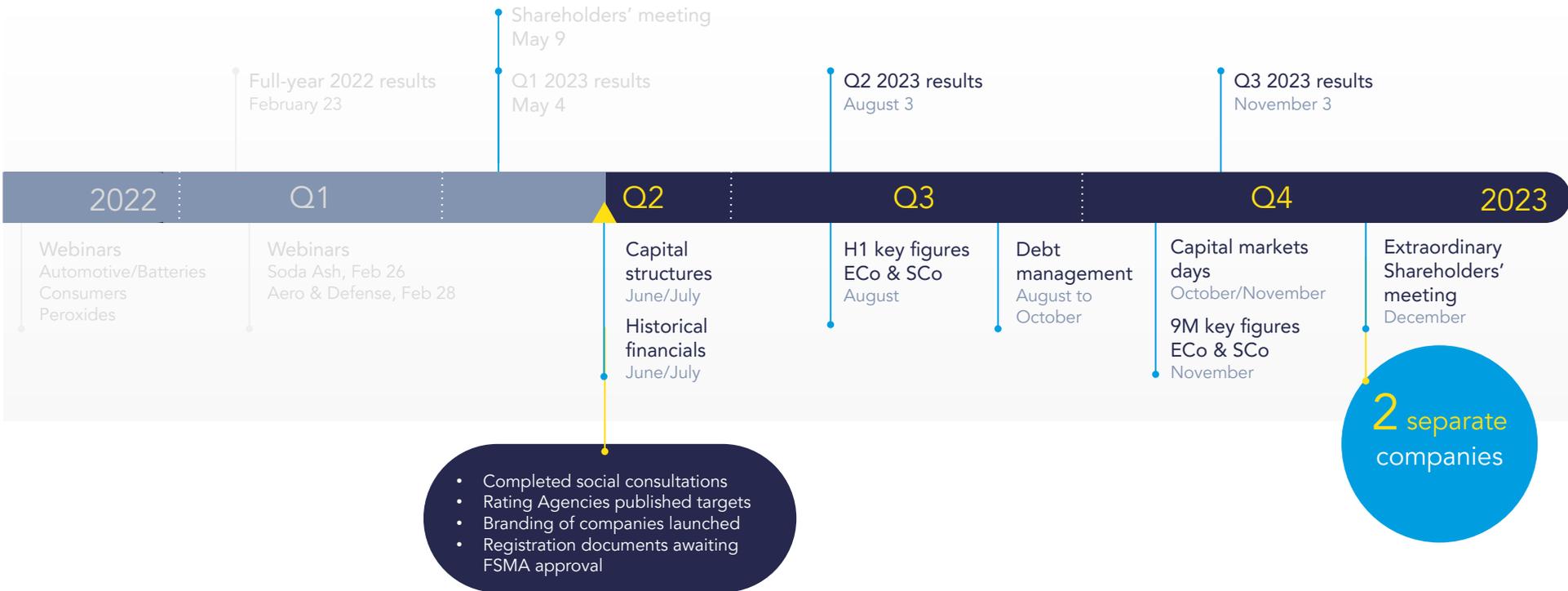
EssentialCo

2022 Net Sales: €5.6 Bn
2022 uEBITDA: €1.3 Bn



- ✓ Creates two strong, independent companies
- ✓ Focused strategies and operating models to better serve customers
- ✓ Potential for greater value creation
- ✓ Distinct equity investment opportunities

On track for December 2023

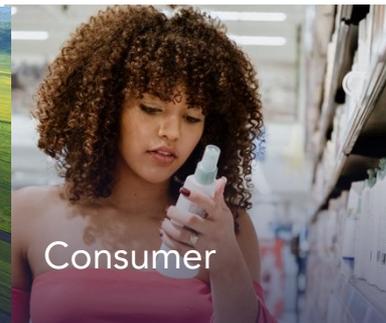
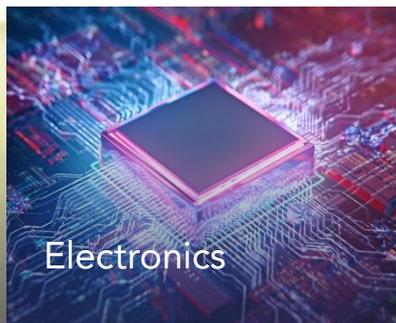


SpecialtyCo is a market leader in Materials & Consumers



MARKET POSITION

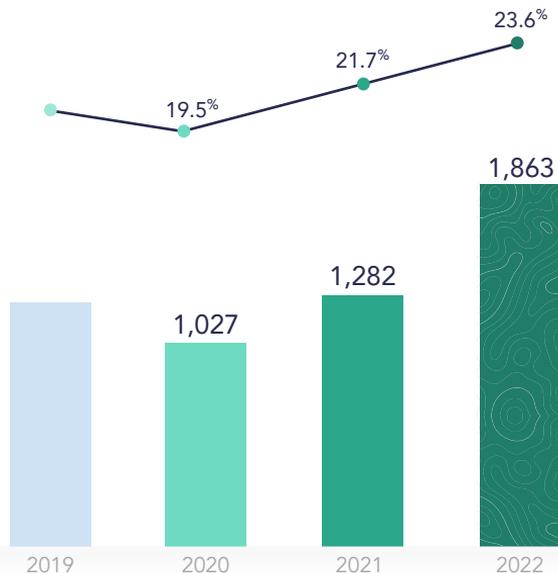
MATERIALS			
MATERIALS	Specialty Polymers	#1	High-performance polymers; leading position in thermoplastic composites Battery Materials, Thermoplastic composites, Green Hydrogen, Renewable materials & Biotechnology
	Composites	#2	Composites for civil aerospace
		#1	Composites for defense
CONSUMER & RESOURCES	Novecare	#2	Specialty surfactants and polymers
	Aroma	#1	Flavors & Fragrances; Natural Vanillin
	Technology Solutions	#1	Mining reagents
	Oil and Gas Solutions	#1	Biocides for recycled water



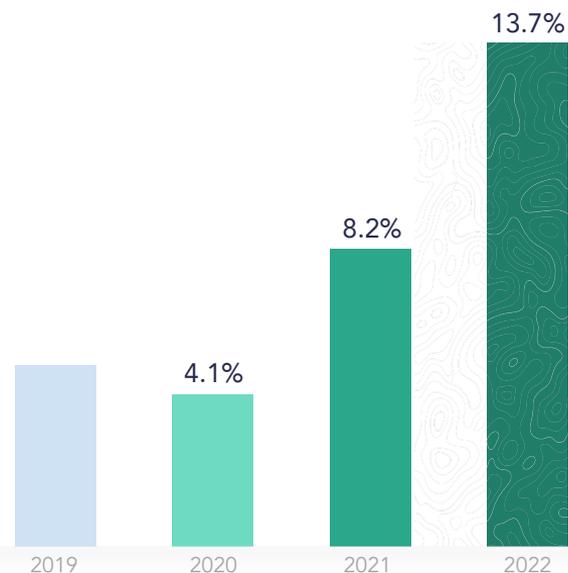


SpecialtyCo demonstrated strong historical growth underpinned by profitability and return on capital

Underlying EBITDA (€ MM) & Margin (%)



Return on Capital Employed (%)



SpecialtyCo is a leader with superior growth potential



Attractive end markets

supported by tailwinds from sustainability driven megatrends



Above market growth

at superior returns and industry-leading margins



Innovation leadership evidenced

by unique and patented solutions



Partner of choice

for leading OEMs and FMCG companies, with strong customer intimacy



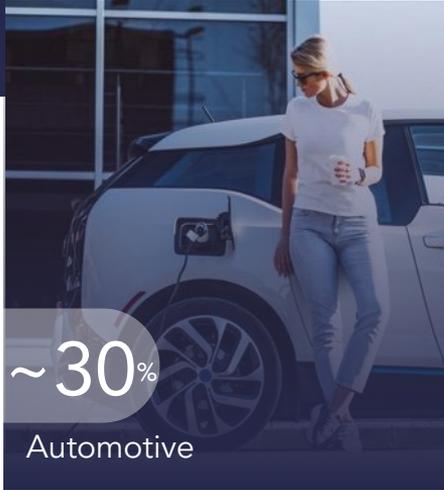
Strong sustainability roadmap,

with path to achieving it carbon neutrality goals

Materials is a highly attractive business



MATERIALS



% of net sales



Materials
FY 2022

Net sales
~€4.1bn

Historic sales growth
('19-'22)
~8%

EBITDA margin
>30%

Broadest Materials technology portfolio



High Performance Polymers

High Performance Composites

	PPS	PEEK	PSU	PTFE	PVDF	HPPA	FKM	PFPE	Thermo-plastic comp.	Carbon Fiber	Thermoset comp.	Resin Infusion	Adhesives & films	3D Additive Mfg	Space Ablatives
SpecialtyCo Market Position	☆	★	★	☆	★	★	★	★	★	☆	★	★	☆	☆	★
SpecialtyCo	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Celanese	✓					✓								✓	
EMS						✓									
HEXCEL									✓	✓	✓	✓	✓	✓	✓
victrex		✓													



Undisputed track record of outgrowing our end-markets in Materials

Automotive¹ ~30%



-2 to -3%

Global light
Vehicles

13-15%



SpecialtyCo

Electronics¹ ~20%



3-4%

Semicon
Smart Devices

8-10%



SpecialtyCo

Aerospace² ~20%



-11 to -13%

Aerospace

-9%

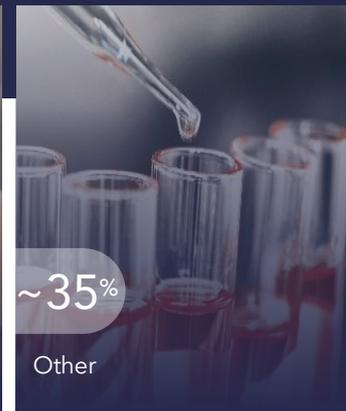
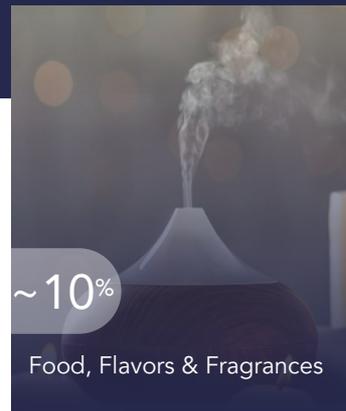


SpecialtyCo

The improved Consumer segment is backed by sustainable megatrends



CONSUMER⁽¹⁾



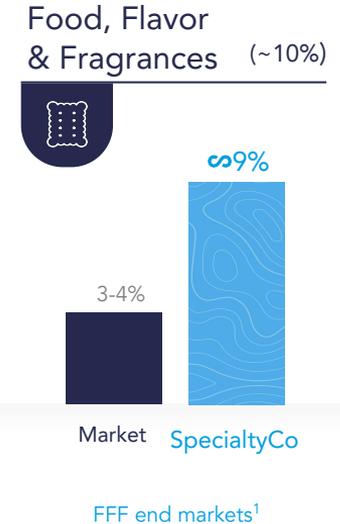
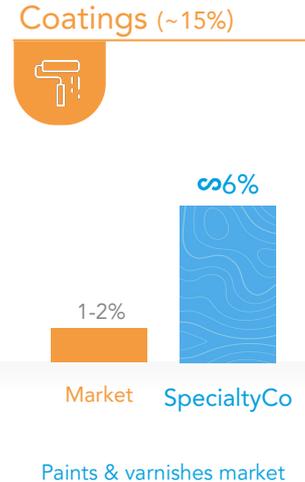
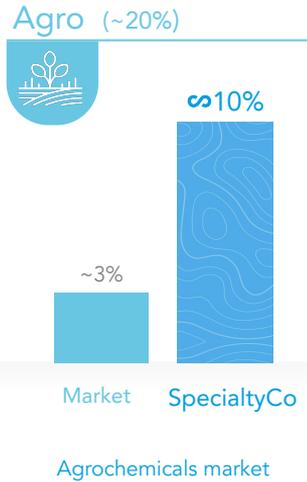
Consumer & Resources
FY 2022

Net sales
~€3.8bn

Historic sales growth
(‘19-’22)
~10%

uEBITDA margin
~20%

We outperformed the consumer focused markets



- ★ Crop protection
- ☆ Tank mix
- ☆ Enhanced efficiency fertilizer
- ★ Green solvents
- ☆ Seed coatings

- ★ Natural hair care conditioning polymers
- ☆ Mild cleansing solutions
- ☆ Biodegradable fabric care polymers

- ★ Binders
- ☆ Performance additives

- ★ Natural vanillin²
- ★ Synthetic vanillin

★ Global leader ☆ Selected/regional leadership

(2018-2021 CAGR, in value)

(1) Weighted average of key markets served by Food, Flavor & Fragrances, with Food consisting of Bakery, Dairy and Chocolate Confectionery markets
 (2) Natural vanillin obtained by a biotechnological process from a source other than vanilla, European Flavour Regulation EC n°1334/2008
 Source: Solvay internal data; External market reports; IHS;

SpecialtyCo has outperformed the industry



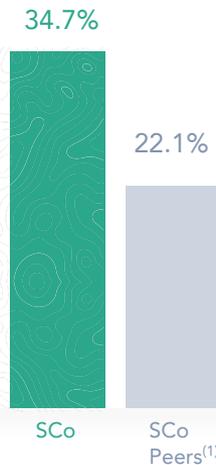
Net Sales CAGR, 2020-22 (%)



Strong top line growth above leading specialty peers



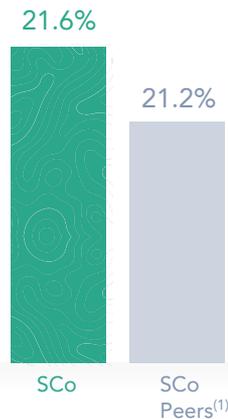
uEBITDA CAGR 2020-22 (%)



Volume growth and value-based pricing



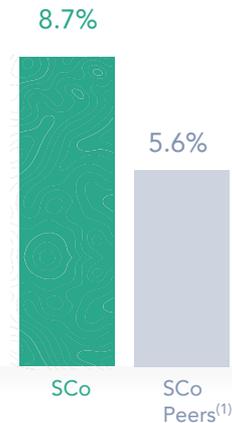
uEBITDA Margin Average, 2020-22 (%)



Strong profitability profile



ROCE Average 2020-22 (%)



Superior return based on well-defined capital allocation policy



Source: Capital IQ, Company Information

Notes: (1) Peers include Akzo Nobel, Ashland, Avient, Celanese, Clariant, Croda, EMS-Chemie, Hexcel, Victrex 2020-2022 unaudited figures

EssentialCo is a resilient market leader

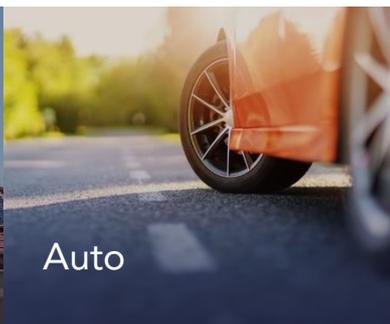


MARKET POSITION

Soda Ash & Derivatives	#1	Soda Ash (global) Bicarbonate (global)
Peroxides	#1	Hydrogen Peroxide (global)
Silica	#1	Silica for tires (global)
Coatis	#1	Coatis (Latin America)
Special Chem	#1	Rare earths for automotive catalysts (global)

€5.6Bn

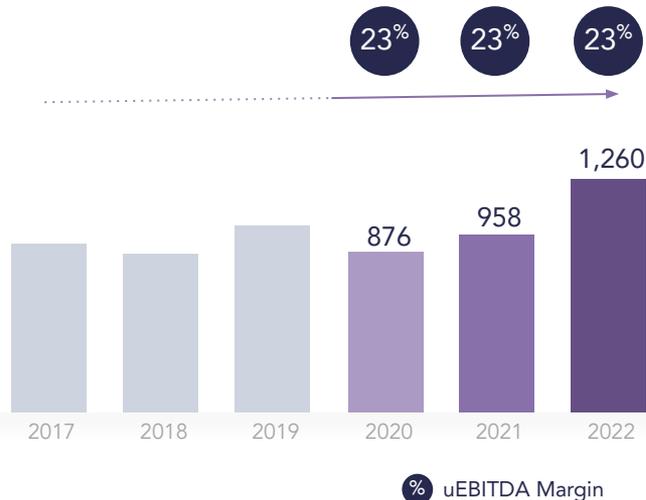
2022 Net sales



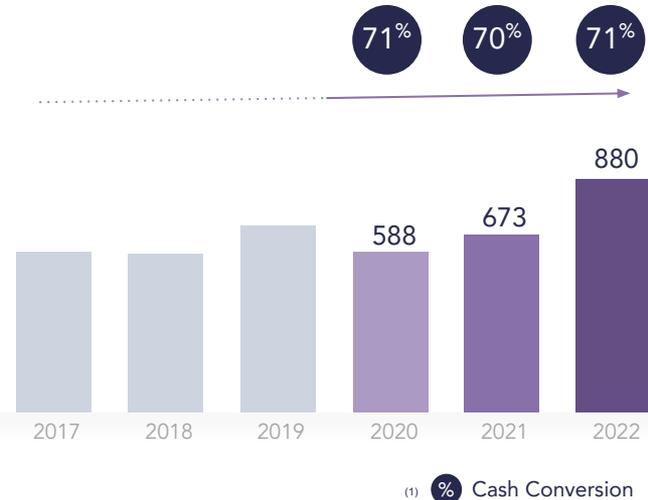
EssentialCo has demonstrated consistent delivery of stable growth and solid cash generation



Underlying EBITDA Evolution (€ MM) & Margin (%)



Cash Conversion (€ MM) & ratio (%)



Source: Company information
2017-2019 estimate; 2020-2022 unaudited figures
Notes: (1) Defined as (uEBITDA-Capex)/uEBITDA

EssentialCo is one the most resilient companies in global essential chemicals space



Peak-to-trough underlying EBITDA 2017-22⁽¹⁾⁽²⁾



Source: Company information - for Solvay, 2017-2019 are estimates; 2020-2022 are unaudited figures

(1) Defined as maximum EBITDA in the period 2017-22 to minimum EBITDA in the period 2017-22

(2) Peers include Arkema, Elementis, Evonik, Genesis, Imerys, Kemira, Mineral Technologies, SiseCam Resources, Tata Chemicals

EssentialCo masters cost and cash leadership



Resilient and attractive markets
backed by megatrends



Global leadership positions in key segments
in concentrated markets, driving strong & resilient cash generation



Process technology leadership
driving efficiency and cost competitiveness



Supplier of choice
with world-class global assets



Accelerating sustainability roadmap
with path to carbon neutrality by 2050

EssentialCo technologies are integral across various end markets



EssentialCo



Health & environment

- Air pollution and emission control
- Global access to healthcare treatments



Industrial

- Cleaner production route



Auto

- Longer lasting, green tires
- Energy efficiency



Food & beverages

- Recyclable packaging
- Alternatives to single-use plastics



Building & construction

- Energy efficiency
- Solar energy

% of net sales



EssentialCo
Financials
FY 2022

Net Sales

~€5.6bn

uEBITDA CAGR

(2019-2022)

~8%

Cash conversion
(EBITDA-CAPEX) / EBITDA

~71%

Note: Percentages shown refer to percentage of Net sales of Solvay's EssentialCo businesses

Leadership position founded on scale, technology, cost



SCALE LEADERSHIP
with balanced portfolio and ability to supply everywhere in the world



COST LEADERSHIP
with combination of world-class assets and highly competitive regional assets



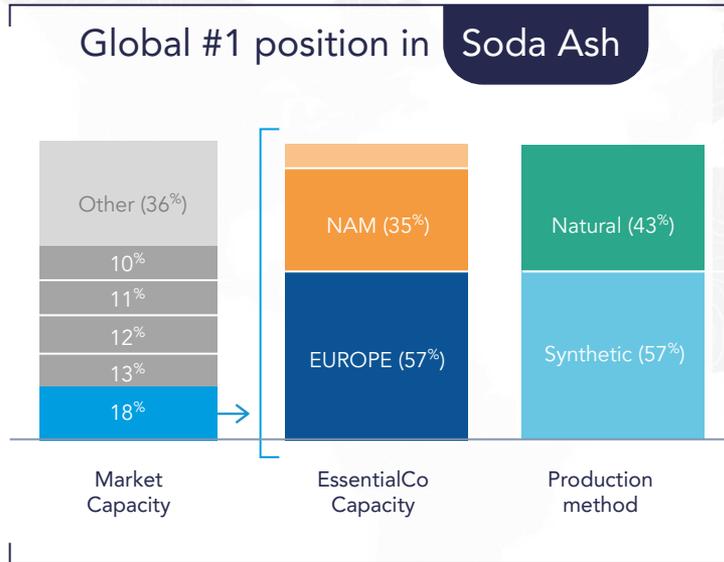
Down- and upstream
VALUE CHAIN INTEGRATION
into raw materials and highly attractive bicar



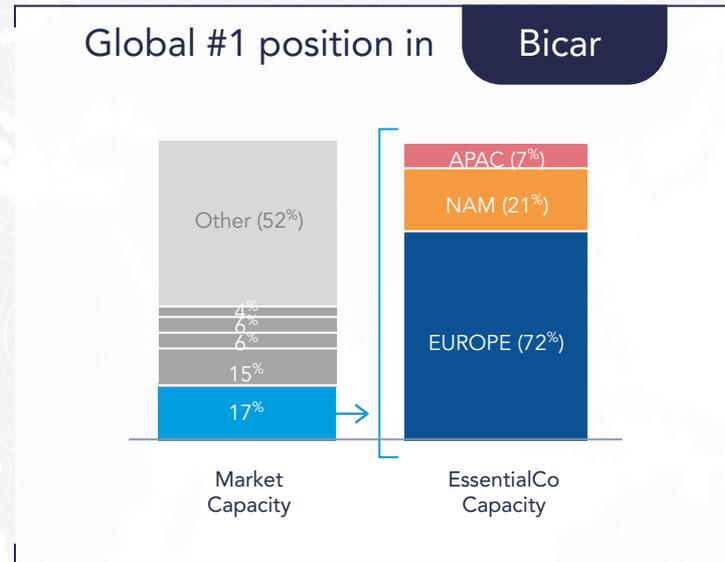
TECHNOLOGY LEADERSHIP with product and process innovation supported by 400+ active patents



EssentialCo is a global market leader in both Soda Ash and Bicar



Soda Ash global capacity (excl. China) in kt (2022)

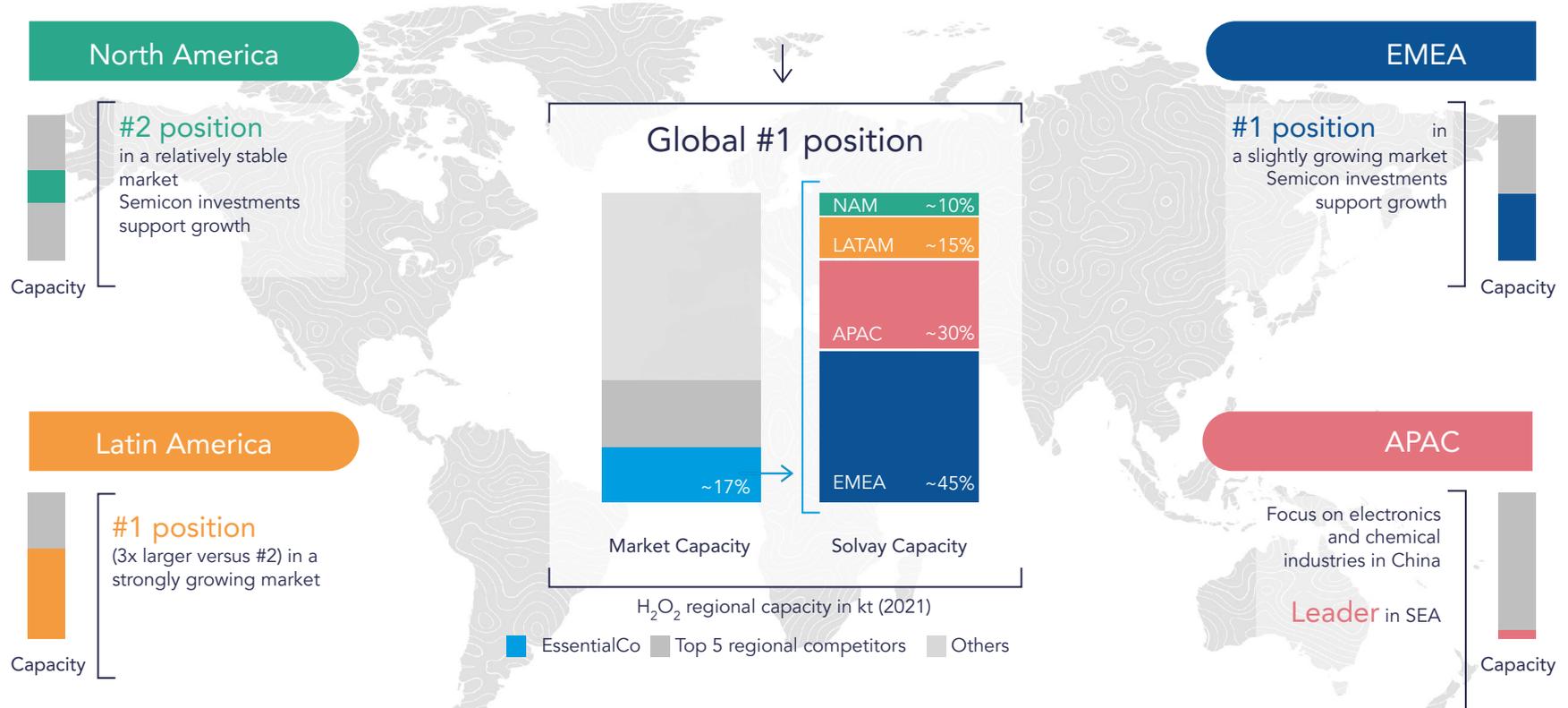


Bicar global capacity (incl. China) in kt (2022)

■ EssentialCo ■ Top 5 global competitors ■ Others
■ Incoming capacity additions in the U.S.

■ EssentialCo ■ Top 5 global competitors ■ Others

EssentialCo is the H₂O₂ global market leader



Source Peroxides Webinar - Oct 2022
 Note: Including ICC capacity
 Source: Solvay internal data

EssentialCo has one of the strongest profitability and cash generation profiles amongst its peers



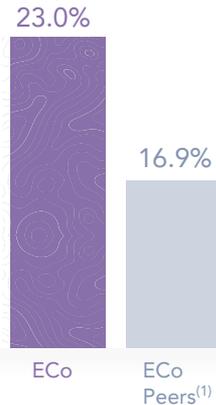
Cash Conversion
Average 2020-22 (%)



Industry leading cash conversion



uEBITDA Margin
Average 2020-22 (%)



Strong and resilient profitability through the cycle



Capital Intensity
Average 2020-22 (%)



Efficiency proven by leading capital intensity levels



Source: Company information

Notes: Peers include Arkema, Elementis, Evonik, Genesis, Imerys, Kemira, Mineral Technologies, Siseam Resources, Tata Chemicals 2020-2022 unaudited figures

Deep financial foundation leads to two solid credit profiles



SpecialtyCo

€1.9Bn underlying EBITDA
Margin of 23.6%

Key strengths

- ✓ Leading market positions offering higher than market growth
- ✓ Deep R&I capabilities protect and extend market leadership
- ✓ Balanced geography and diverse end-markets
- ✓ Leading EBITDA margin thanks to effective pricing linked to innovations and market leadership
- ✓ Excellent financial flexibility

EssentialCo

€1.3Bn underlying EBITDA
Margin of 22.7%, Cash conversion of 71%

Key strengths

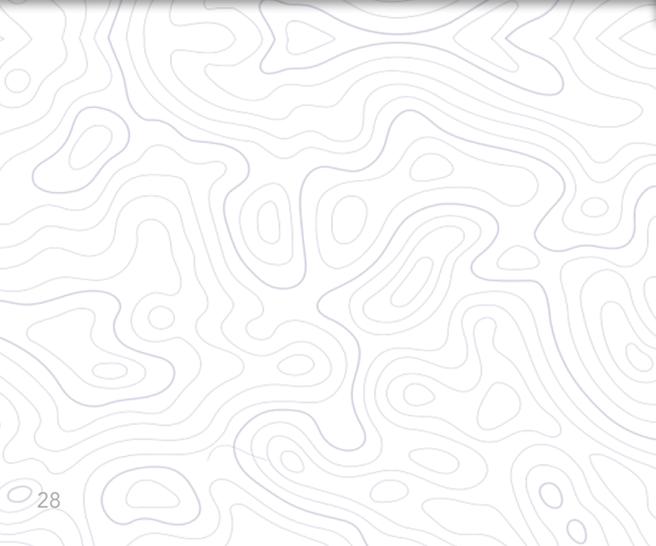
- ✓ Leading market positions in key segments (soda ash, peroxide, silica)
- ✓ Balanced geographical and end-market split
- ✓ Resilient cash flow generation
- ✓ Cost leadership
- ✓ Solid EBITDA margins



Figures are based on 2022 full year data - unaudited
Cash conversion ratio is defined as (uEBITDA – Capex)/uEBITDA



Differentiated
Capital Structures
will support value
creation



Our approach to optimize capital structures supporting differentiated models



	SpecialtyCo	EssentialCo
Business fundamentals	Align with new operating models; Market views / business forecasts	Align with new operating models; Market views / business forecasts
Cash for investing	Innovations and growth investments	Decarbonization and some growth capacity
Pension & Environmental Liabilities	Aligned with business	Aligned with business and legacy
Dividends	Balanced with growth	Stable to increasing

Multiple economic scenarios, including deep recession

Differentiated and optimized capital structures to support value creation of both future entities



<i>In € bn</i>		Solvay	SpecialtyCo	EssentialCo
Expected rating Expected outlook	→	Baa2 / BBB stable / neg	Baa1 / BBB+ stable / stable	Baa3 / BBB- stable / stable
Gross debt	→	5.3	2.8	2.5
Net debt	→	~3.5	~1.6	~1.9
Net pension liabilities	→	0.9	0.3	0.7
Environmental liabilities	→	0.7	0.3	0.4

- ✓ Enhanced credit profile
- ✓ Balanced debt maturity profile; assumes hybrid bonds will not be part of permanent capital structures
- ✓ Strong balance sheets and financial flexibility

SpecialtyCo's capital structure supports its accelerated growth plans



TARGET DEBT AND LIABILITIES¹



Commitment to strong investment grade rating

Hybrid bonds assumed not to be part of permanent capital structure

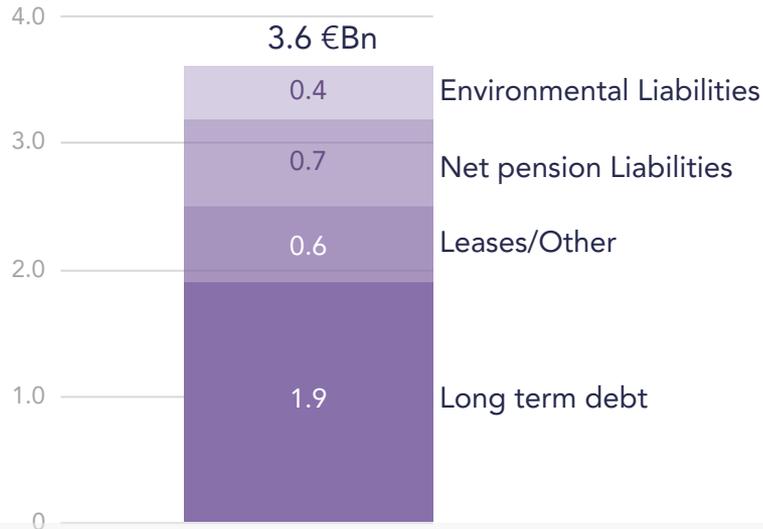
Dividend policy enables investing in growth for value creation

¹) Financial debt indications are based on projections at the end of 2023 whereas other liabilities indications are based on end 2022 unaudited figures



EssentialCo's Solid balance sheet supports capital expenditures and decarbonization plans

TARGET DEBT AND LIABILITIES¹



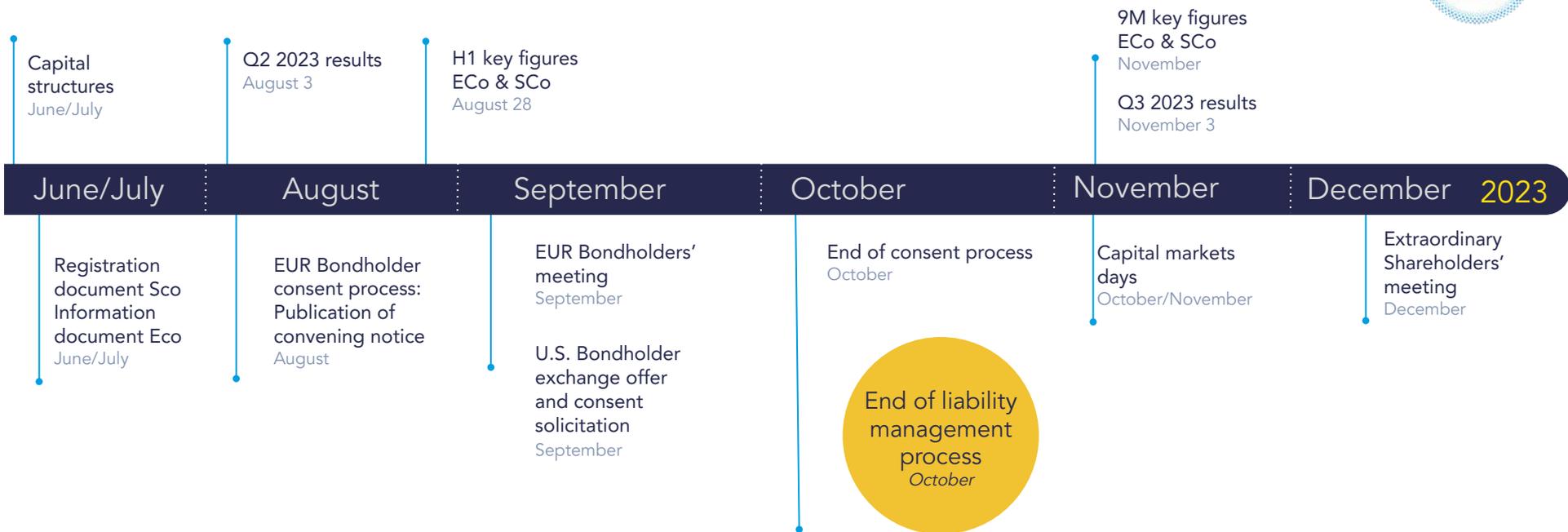
Commitment to investment grade rating

Hybrid bonds assumed not to be part of permanent capital structure

Stable or increasing dividends

¹) Financial debt indications are based on projections at the end of 2023 whereas other liabilities indications are based on end 2022 unaudited figures

Liability Management Timeline



- ✓ Registration documents including audited financial information expected to be published end June / July 2023
- ✓ Bondholder consents process starts in August 2023; detailed terms shared with bondholders simultaneously in August 2023
- ✓ Priority to existing bondholders to participate in SpecialtyCo
- ✓ 2023 Hybrids will be redeemed; Solvay plans to tender the 2024 Hybrid ahead of the separation

Unlocking greater value for all stakeholders



Leverages strong foundation following strategic transformation



Establishes two strong industry leaders poised to win



Attractive investment thesis for differentiated investors profiles [growth and yield]



Tailored capital structures for differentiated strategic mandates backed by investment grade ratings



Management teams will keep disciplined focus to drive even greater long-term success



Creating two
strong industry
leaders



“Will you keep the
Solvay name?”



Branding EssentialCo

MASTERY

Ernest and Alfred Solvay, mastering the soda ash technological breakthrough,
which has enabled many other disruptive processes.

Manifesto



Life is made of elements coming together.
We are mastering the elements.

Over the past 160 years, our obsession to reach excellence
has been driving us to achieve mastery of our processes.

Invisible and yet so vital, our products are at the heart of everyone's life.
The essential solutions of continuous progress
for our planet and its people. Generation after generation.

We are EssentialCo,
mastering the elements essential to our world.

FROM ...



...TO



SOLVAY



SpecialtyCo new brand

A black and white historical photograph of the Solvay Conference. It shows a large group of men, including Albert Einstein, gathered around a long table covered with papers. Some are standing and talking, while others are seated and looking at the documents. The setting appears to be a grand, wood-paneled room.

EXPLORERS

The Conferences gathering the most brilliant and visionary minds
to collaborate on the future of science.

Manifesto

The future is rich with unexplored possibilities.
We are explorers.

People from many horizons who
dream the impossible, solve the unsolvable,
partnering to pioneer the future of science.

Because a sustainable future starts with our commitment,
our solutions and innovations are the catalysts
that open new frontiers for the planet and its people.

We are SpecialtyCo,
explorers creating breakthroughs that advance humanity.





Time to unveil the
new brand...



SYENSQO



It symbolizes the gathering of the 24 great minds who participated in the first Solvay Conference of 1911.

SYENSQO



SY : A reference to Solvay letters

EN : A reference to Ernest Solvay

SYENS : A reference to our heritage in Science since 1911

Q : In reference to the title of the first Solvay Congress :
Radiation and the Quanta, who laid the foundations of quantum physics

QO: is for company



SYENSQO

We are explorers creating
breakthroughs that advance humanity.

SOLVAY

We are mastering the elements
essential to our world.

Appendix

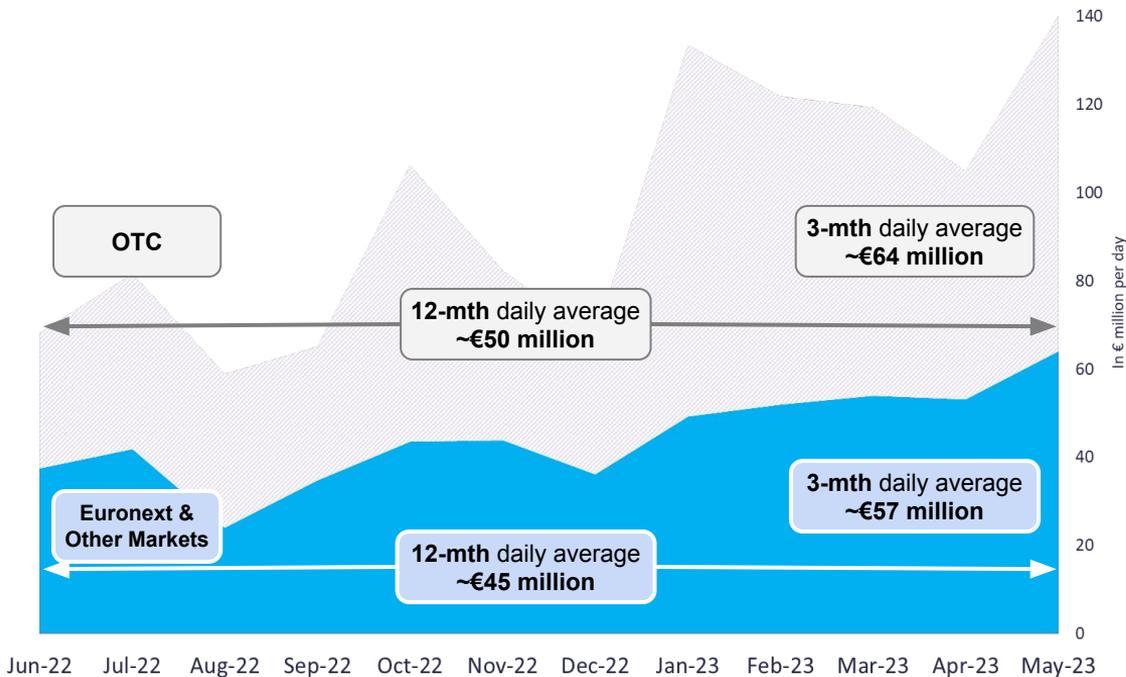


Indicative overview of debt allocation

In €m	Solvay	SpecialtyCo	EssentialCo
Debt instruments	Dec 2022	At Spin-Off date	At Spin-Off date
	Actual	Indicative	Indicative
EUR Senior Notes			
500m Dec 27 2.75%	500	500	
600m Sep 29 0.50%	600	600	
<i>New debt ECo (incl. €1.5 billion of new bonds)</i>			1,850
USD Senior Notes			
163m May 25 3.95%	154	154	
800m Dec 25 4.45%	753	753	
Hybrid bonds			
500m Perp NC Nov 23 5.425%	500		
300m Perp NC Dec 23 4.25%	300		
500m Perp NC Jun 24 5.869%	500		
500m Perp NC Dec 25 2.5%	500	500	
Lease Liabilities and other debt	951	259	691
Gross Debt	4,758	2,766	2,541

Solvay's shares are liquid

..Good reasons to expect SpecialtyCo and EssentialCo to also be liquid



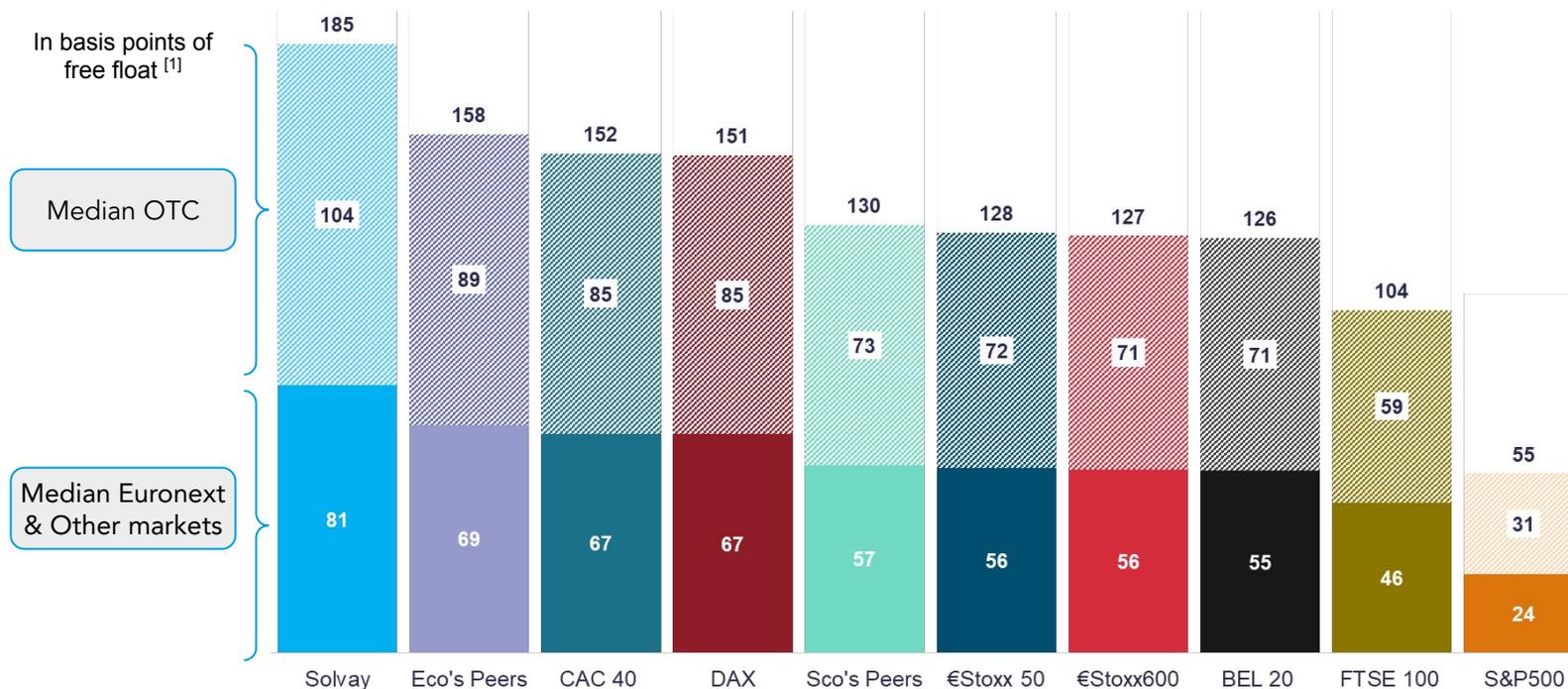
Source: Based on data from Bloomberg and Eikon

- ✓ Average total daily liquidity ~ €95m/day last 12 months; ~ €120m/day last 3 months, of which OTC accounted for approx 50%
- ✓ SpecialtyCo and EssentialCo liquidity profile should remain strong after spin-off

Solvay shares are traded on regulated exchanges such as Euronext, other venues/platforms (CBOE, Aquis, Turquoise...) and Over-the-Counter (OTC). OTC can be considered to be less accessible.

Solvay's shares are liquid relative to benchmarks

3-month average daily breakdown



Solvay's stock has traded better than (1) similar sized companies and (2) medians in major indices

Source: Based on data from Bloomberg and Eikon

[1] Free float: The number of shares in a company that are owned by many different shareholders and can be traded freely in the capital market. The float refers to shares that are not owned by major shareholders, and can therefore be acquired and traded by the general public.

Useful links to previous webinars

February 28, 2023 [Aerospace and Defense webinar](#)

February 27, 2023 [Soda ash webinar](#)

October 4, 2022 [Peroxides webinar](#)

June 15, 2022 [Consumer webinar](#)

February 2, 2022 [Auto & batteries webinar](#)

Glossary



- ✓ Underlying figures adjust IFRS figures for the non-cash Purchase Price Allocation (PPA) accounting impacts related to acquisitions, for the coupons of perpetual hybrid bonds classified as equity under IFRS but treated as debt in the underlying statements, and for other elements to generate a measure that avoids distortion and facilitates the appreciation of performance and comparability of results over time.
- ✓ Organic growth: growth of Net sales or underlying EBITDA excluding scope changes and forex conversion effects. The calculation is made by rebasing the prior period at the business scope and forex conversion rate of the current period.
- ✓ Free cash flow: this is the free cash flow to Solvay shareholders from continuing operations after payment of net interests, coupons of perpetual hybrid bonds and dividends to non-controlling interests. This represents the cash flow available to Solvay shareholders, to pay their dividend and/or to reduce the net financial debt.
- ✓ Free cash flow conversion ratio is calculated as the ratio between the free cash flow to Solvay shareholders of the last rolling 12 months (before netting of dividends paid to non-controlling interest) and the underlying EBITDA of the last rolling 12 months.
- ✓ ROCE: Return on Capital Employed, calculated as the ratio between underlying EBIT (before adjustment for the amortization of PPA) and capital employed. Capital employed consists of net working capital, tangible and intangible assets, goodwill, rights-of-use assets, investments in associates & joint ventures and other investments, and is taken as the average of the situation at the end of the last 4 quarters.
- ✓ Underlying net financial debt includes the perpetual hybrid bonds, accounted for as equity under IFRS.
- ✓ Gross debt includes leases
- ✓ Cash conversion is defined as underlying EBITDA minus Capex divided by underlying EBITDA.
- ✓ Capital intensity is defined as Capex divided by Net sales.
- ✓ Free float: The number of shares in a company that are owned by many different shareholders and can be traded freely in the capital market. The float refers to shares that are not owned by major shareholders, and can therefore be acquired and traded by the general public.
- ✓ Extra-financial indicators: Indicators used that measure the sustainability performance of the company in complement to financial indicators. Solvay has selected 10 indicators that are included in the ONE Planet initiative. For more information, we refer to the last available annual report available on www.solvay.com