

Participation notification by BlackRock Inc.

Brussels, Belgium – May 2, 2024 – 8:30 CEST

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (50 Hudson Yards, New York, NY, 10001, U.S.A.) recently sent to Syensqo the following transparency notification indicating that it crossed the threshold of 3%. Here is a summary of the move:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total
April 25, 2024	2.99%	0.67%	3.67%

The notification, dated April 29, 2024, contains the following information:

- Reason for the notification: Holding of voting securities upon first admission to trading
- Notified by: BlackRock Inc. : A parent undertaking or a controlling person
- Date on which the threshold is crossed: April 25, 2024
- Threshold of direct voting rights crossed: 3% **downwards**
- Denominator: 105,876,417
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **below** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Capital Management, Inc.	100 Bellevue Parkway, Wilmington, 19809, U.S.A.
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock International Limited	Exchange Place One, 1 Sempole Street, Edinburgh, EH3 8BL, U.K.
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, United States

Notified details

A) Voting rights	Previous notification	After the transaction			
	# of voting rights	# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock (Singapore) Limited	22,753	40,889		0.04%	
BlackRock Advisors (UK) Limited	131,679	93,685		0.09%	
BlackRock Advisors, LLC	130,446	119,512		0.11%	
BlackRock Asset Management Canada Limited	100,640	41,718		0.04%	
BlackRock Asset Management Deutschland AG	227,244	266,962		0.25%	
BlackRock Asset Management North Asia Limited	2,925	2,356		0.00%	
BlackRock Capital Management, Inc.	0	246		0.00%	
BlackRock Financial Management, Inc.	126,894	12,367		0.01%	
BlackRock Fund Advisors	1,129,781	1,185,365		1.12%	
BlackRock Institutional Trust Company, National Association	1,250,120	922,948		0.87%	
BlackRock International Limited	3,536	0		0.00%	
BlackRock Investment Management (Australia) Limited	36,682	18,920		0.02%	
BlackRock Investment Management (UK) Limited	50,710	97,429		0.09%	
BlackRock Investment Management, LLC	95,489	234,966		0.22%	
BlackRock Japan Co., Ltd.	145,544	109,645		0.10%	
Aperio Group, LLC	26,741	26,451		0.02%	
Subtotal	3,481,185	3,173,458		3.00%	
TOTAL		3,173,458	0	3.00%	0.00%

i Start with "groups" of holders. Add subtotals with Σ , and then finish with the persons who are "alone".
For groups, start with the ultimate controlling natural person or legal entity.
The totals, subtotals and % will be updated once you have clicked on **<CALCULATE>**.

B) Equivalent financial instruments	After the transaction					
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock (Singapore) Limited	Securities Lent			11,454	0.01%	physical
BlackRock Advisors (UK) Limited	Securities Lent			537,023	0.51%	physical
BlackRock Institutional Trust Company, National Association	Securities Lent			27,689	0.03%	physical
BlackRock Investment Management (UK) Limited	Securities Lent			91,204	0.09%	physical
BlackRock Investment Management, LLC	Securities Lent			7,216	0.01%	physical
BlackRock Advisors, LLC	Contract Difference			28,158	0.03%	cash
BlackRock Financial Management, Inc.	Contract Difference			2,624	0.00%	cash
BlackRock Institutional Trust Company, National Association	Contract Difference			1,562	0.00%	cash
BlackRock Investment Management (UK) Limited	Contract Difference			1,389	0.00%	cash
BlackRock Investment Management, LLC	Contract Difference			315	0.00%	cash
TOTAL				708,635	0.67%	

i The totals will be updated once you have clicked on **<CALCULATE>**

TOTAL (A & B)	# of voting rights	% of voting rights
	CALCULATE	3,882,092 3.67%

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the [Investor Relations Section](#) of Syensqo's website.

About Syensqo

Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

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Investor Relations sources

- [Earnings materials](#)
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- [Credit information](#)
- [Separation documents](#)
- [Webcasts, podcasts and presentations](#)
- [2023 Annual Integrated Report](#)

