

PERFORMANCE HIGHLIGHTS

IMPROVED YEAR-ON-YEAR VOLUME MOMENTUM IN FIRST QUARTER 2024

Underlying EBITDA of €363 million with strong sequential improvement to 22.3% full year 2024 outlook reiterated

NET SALES

€1.62_{bn}

-2% volumes -6% pricing **GROSS** PROFIT

€**583**mn

35.9% margin

EBITDA

€363mn
22.3% margin

LEVERAGE RATIO

1.0_X

JANUARY 2024

FEBRUARY 2024

MARCH 2024

APRIL 2024

Sponsorship of **DS PENSKE Formula E** Team

Strategic partnership with Ellen MacArthur Foundation

Investment in

Bioeutectics, advancing
our leadership green
solvents

Climate impulse: A non-stop 9 day flight around the world, Emission-free, powered

Launched **Syensqo.ai** with dedicated team

by green hydrogen

Innovation Week

to showcase our investments in innovation

Offsite visits with Board members and key customers

Investment in new **Application Development Lab** in Bollate, Italy

Inaugural 2023 annual integrated report

Groundbreaking of production in Augusta, GA to support U.S. **EV battery supply chain**

Acquisition of ceramides specialist **JinYoung Bio** to broaden our portfolio in beauty biotech

MATERIALS NET SALES y/y organic EBITDA y/y organic The same of the same of

- Strong YoY growth in Composite Materials; Aero and defence up double digits
- YoY decline in Specialty Polymers following record Q1 2023
- QoQ growth in PVDF sales, driven by non-auto applications
- Underlying EBITDA margin increased by 500 bps QoQ to 33.1%

CONSUMER & RESOURCES

NET SALES y/y organic -113%

EBITDA y/y organic -27%

EBITDA margin

15.5%

- Improved momentum in most end markets, esp. Construction, HPC and Industrial applications
- Balancing price/volume to maximise value
- Continued soft demand in Agro
- Strong Q&Q underlying EBITDA margin expansion to 15.5%, with improvements in all business units

2024 OUTLOOK

While our first quarter 2024 results benefited from improved volume momentum, supporting the strong sequential increase in underlying EBITDA, the pace of a broader macroeconomic recovery remains unclear. As a result, we reiterate our previous full year 2024 outlook ranges.

As demonstrated by our performance in the first quarter of 2024, we confirm that we saw the inflection in our quarterly underlying EBITDA performance in the fourth quarter of 2023. We expect this positive momentum in underlying EBITDA to continue in the second quarter of 2024, aligned with current consensus expectations.

EBITDA (underlying)

€1.4-€1.55 billion

FREE CASH FLOW*
€400-500 million



"In addition to meeting our outlook for the first quarter, I am encouraged by the improved momentum we have seen since the start of the year. We saw strong margin expansion, with sequential improvements in volumes and net sales in both Materials and Consumer & Resources.. However, it is still too early to call it a trend, and we therefore reiterate our full year outlook.

"Our first five months as Syensqo have seen us ensure a smooth transition for our customers, while further sharpening our innovation and commercial priorities, fully aligned with their needs and the unique value we offer. In addition we announced new and ambitious partnerships, launched new disruptive technologies to advance our leadership positions in aerospace, electric vehicles and specialty coatings, as well as making a bolt-on investment in high value dermocosmetics to enhance our portfolio in the consumer market".