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ADVANCING HUMANITY

SECOND QUARTER 2026 RESULTS

JULY 30, 2026

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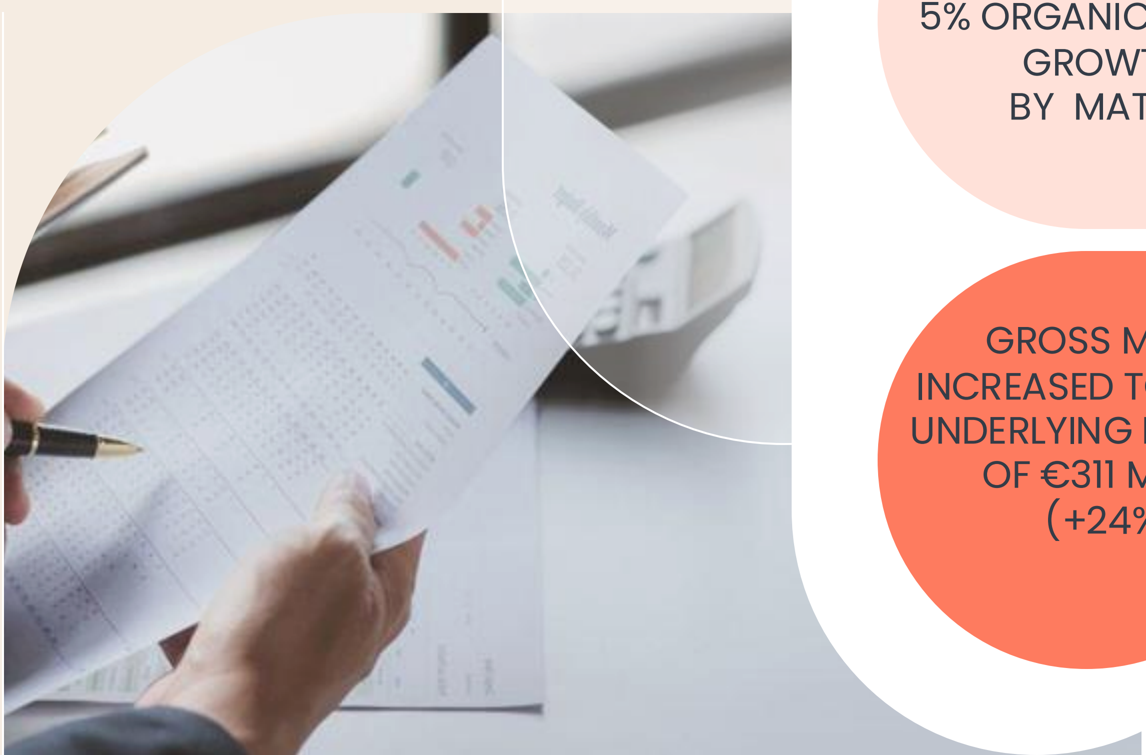
RECORD YEAR-ON-YEAR GROWTH IN Q2



5% ORGANIC SALES GROWTH, LED BY MATERIALS

RETURN TO ORGANIC SALES GROWTH IN SPECIALTY POLYMERS

GROSS MARGIN INCREASED TO 34%, UNDERLYING EBITDA OF €311 MILLION (+24% SEQ.)

UPDATED FULL YEAR UNDERLYING EBITDA OUTLOOK

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RECENT ANNOUNCEMENTS

Multi-year supply agreement with Airbus

Syensqo to supply advanced materials across Airbus commercial, space & defense, and helicopter programs

Multi-million-dollar investment at Syensqo US site for capacity expansion to meet growing aerospace demand

Syensqo secures new long-term agreement with Boeing, reinforcing aerospace as a core growth driver

Syensqo and Sealed Air extend partnership to drive innovation in high-barrier food packaging

BECOMING A PURE-PLAY MATERIALS COMPANY

MATERIALS

72%[1]

Specialty Polymers

€ 2.3 bn
2025 net sales

Composite Materials

€ 1.2 bn
2025 net sales

28.4 % 2025 EBITDA margin

- High-performance solutions for demanding applications
- Structurally attractive growth markets
- Deep & long-term customer partnerships
- Extensive co-development & qualification

PERFORMANCE & CARE

26 %[1]

Novecare

€ 1.3 bn
2025 net sales

Technology Solutions

€ 0.7 bn
2025 net sales

17.8 % 2025 EBITDA margin

- Resilient end-market exposures with structural growth tailwinds
- Proprietary application know-how, co-development & on-site technical presence
- More moderate qualification & innovation-driven differentiation versus Materials

OTHER SOLUTIONS

2%[1]

Aroma Performance

€ 0.3 bn
2025 net sales

8.4 % 2025 EBITDA margin

[1] % of 2025 Underlying EBITDA, excluding Corporate & Business Services

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SECOND QUARTER 2026 HIGHLIGHTS

- **Net sales** increased 5% YoY[1], led by volume growth in Materials with 18% YoY growth in Composite Materials
- **Specialty Polymers** returned to YoY[1] volume and net sales growth
- **Gross margin** increased 100bps YoY driven by both Materials and Performance & Care
- **Underlying EBITDA** increased 24% QoQ driven by higher volumes in Specialty Polymers, led by Electronics
- Full year underlying EBITDA **outlook updated to at least €1.1 billion**
- **Strategic review of the Performance & Care segment** announced in May 2026

NET SALES	€1.55bn	+5% YoY volumes Flat YoY pricing
GROSS PROFIT	€528mn	34.0% margin
EBITDA	€311mn	20.0% margin
OPERATING CASH FLOW	€131mn	

[1] On an organic basis

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FY 2026 OUTLOOK[1]

EBITDA (UPDATED)

AT LEAST €1.1 bn

- Low to mid-single digit volume growth
- Stronger year-on-year growth expected in H2 vs H1
- Continue to expect limited impact from Middle East conflict

OPERATING CASH FLOW

~€700 m

- Working capital impact from higher expected volumes in H2

CAPITAL EXPENDITURE

~€450 m[2]

[1] Assumes €/US$ @1.20
[2] Includes approximately €25 million of capital expenditures related to the new ERP implementation

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Q&A

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THANK YOU

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FINANCIAL CALENDAR

- Nov 5, 2026: Q3 2026 results